

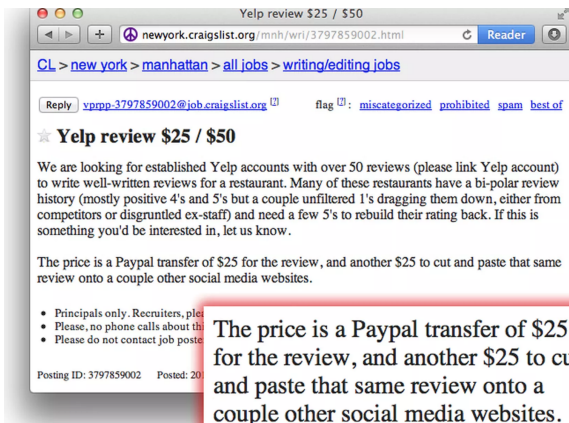
## Strategic Reviews

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(Preliminary Work)

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## Reviews and Influence



The screenshot shows a browser window with the title "Yelp review \$25 / \$50". The address bar shows the URL "newyork.craigslist.org/mnh/wri/3797859002.html". The breadcrumb trail is "CL > new york > manhattan > all jobs > writing/editing jobs". The post is a reply from "yprpp-3797859002@job.craigslist.org" with flags for "miscategorized", "prohibited", "spam", and "best of". The main text is titled "★ Yelp review \$25 / \$50" and describes a request for established Yelp accounts to write reviews for a restaurant. A red-bordered box highlights the pricing details: "The price is a Paypal transfer of \$25 for the review, and another \$25 to cut and paste that same review onto a couple other social media websites."

Yelp review \$25 / \$50

newyork.craigslist.org/mnh/wri/3797859002.html

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Reply [yprpp-3797859002@job.craigslist.org](mailto:yprpp-3797859002@job.craigslist.org) flag: [miscategorized](#) [prohibited](#) [spam](#) [best of](#)

★ **Yelp review \$25 / \$50**

We are looking for established Yelp accounts with over 50 reviews (please link Yelp account) to write well-written reviews for a restaurant. Many of these restaurants have a bi-polar review history (mostly positive 4's and 5's but a couple unfiltered 1's dragging them down, either from competitors or disgruntled ex-staff) and need a few 5's to rebuild their rating back. If this is something you'd be interested in, let us know.

The price is a Paypal transfer of \$25 for the review, and another \$25 to cut and paste that same review onto a couple other social media websites.

- Principals only. Recruiters, please
- Please, no phone calls about this
- Please do not contact job posters

Posting ID: 3797859002 Posted: 20

The price is a Paypal transfer of \$25 for the review, and another \$25 to cut and paste that same review onto a couple other social media websites.

# What We Do

- Consumers want to buy good products. Firms want consumers to buy *their* product. What role do reviewers play?
  - ▶ do reviewers have an incentive to bias reviews?
  - ▶ can consumers be influenced by these signals, even with these biases?
  - ▶ are firms willing to pay for this persuasion?
- Try to understand **strategic incentives** between reviewers and firms, and how influence arises endogenously through reputation.
- How can platform limit incentives to accept “bribes,” lie about reviews, and lose influence.
- Today:
  - ▶ three-tier model of reviews
  - ▶ characterize how reviewers and consumers make decisions
  - ▶ investigate how firms can benefit with bribes

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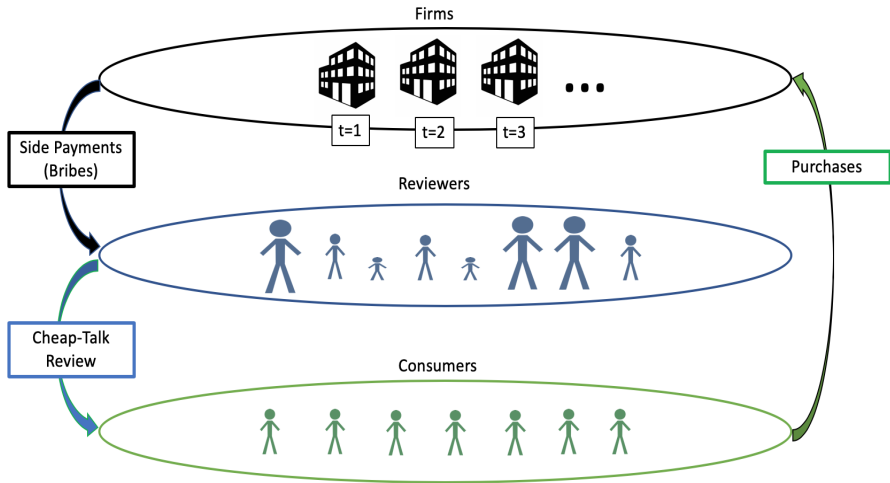
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# Model



## Model: Players

- (a) **Firms:** Arrive sequentially at each time  $t = 1, 2, \dots$  and live for only one period.
- ▶ Each new firm has a quality  $q_t$  of its product which is not known (with certainty) to anyone.
- (b) **Reviewers:** The same set of agents over time who consume and review each of the products at all times  $t$ .
- ▶ Each reviewer  $j$  has a type  $\omega_j$  which is either high-skill ( $H$ ) or low-skill ( $L$ ), where she is high-skill with probability  $p$ .
  - ▶ High-skill types receive more precise signals of the product quality than do the low-skill types.
  - ▶ For simplicity, firms and reviewers know all reviewers' skill types.
- (c) **Consumers:** There is a **continuum** of consumers who have heterogenous preferences for quality. Formally, each consumer has an outside option  $\phi_i$  which it can obtain instead of purchasing the product, where:
- ▶  $\phi_i$  is increasing in  $i$  with  $\lim_{i \rightarrow 0} \phi_i = -\infty$  and  $\lim_{i \rightarrow 1} \phi_i = \infty$ .



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## Model: Information

- At each time  $t$ , the firm's quality and the signals  $s_{j,t}$  of each reviewer  $t$  are drawn according to the following process:
  - ▶ Quality is drawn from the standard normal,  $q_t \sim \mathcal{N}(0, 1)$ .
  - ▶ Each reviewer's signal is an unbiased, noisy signal of the quality  $q_t$ . High-skill reviewers have **less noise** around the truth than low-skill reviewers.
- Conditional on  $s_{j,t}$ , all reviewers  $j$  (simultaneously) send reviews  $r_{j,t} \in \mathbb{R}$ , which are publicly observable to all players.
- Each consumer chooses to either purchase the product ( $x_{i,t} = 1$ ) or not ( $x_{i,t} = 0$ ) at unit price. Consumers receive independent experiences  $e_{i,t} = q_t + \eta_{i,t}$ , for some noise term  $\eta_{i,t}$ , where  $\eta_{i,t}$  are iid, distributed symmetrically around 0, and have finite variance.

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## Model: Payoffs and Bribes

- **Consumers** are myopic and maximize their current-period utility given posted reviews  $\mathbf{r}_t$ :

$$x_{i,t}^*(\mathbf{r}_t) = \arg \max_{x_{i,t} \in \{0,1\}} \mathbb{E}[(e_{i,t} - \phi_i)x_{i,t} | \mathbf{r}_t]$$

which has the cutoff strategy  $x_{i,t}^*(\mathbf{r}_t) = 1$  iff  $\mathbb{E}[q_t | \mathbf{r}_t] \geq \phi_i$ .

- ▶ Let  $X_t^*(\mathbf{r}_t)$  be the total amount of the product purchased, conditional on  $\mathbf{r}_t$ .
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- ▶ Influence of reviewer  $j$  is the sensitivity of a consumer's decision from  $j$ 's review.

- Assume firm  $t$  may offer a **bribe schedule**,  $b_{j,t}(r_{j,t}) \geq 0$ , for each reviewer  $j$ .
- Let  $\mathbf{r}_t^*$  denote the reviews posted at time  $t$ . Then the payoff of firm  $t$  is given by:

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- Assume reviewers also care about their influence over consumers' decisions according to propensity  $\beta > 0$  (e.g., status or preferential treatment).
- Strategic reviewers are infinitely patient and maximize their average payoff:

$$V_j = \sum_{t=0}^{\infty} \delta^t (\beta_j l_{j,t} + b_{j,t})$$

where we have suppressed the RHS dependence on the history of reviews.

- Classify “**pure-strategy**” perfect Bayesian equilibria as  $\delta \rightarrow 1$  (where reviewers are infinitely patient).

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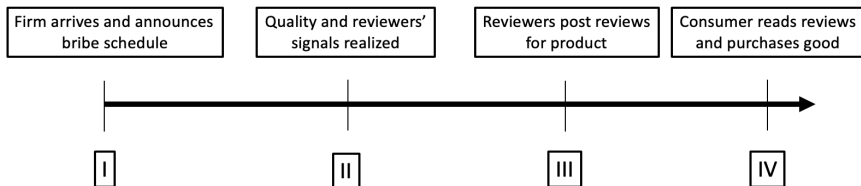
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## Summary: Timing

For each time  $t$ :



Try to understand **equilibrium behavior** for all  $t > T$ , for some large  $T$  (referred to as “eventually”).

# Babbling-Trigger Equilibrium

- **Babbling equilibrium:** Consumers ignore the reviews and instead choose  $X_t^*$  according to their prior,  $X_t^* = \phi^{-1}(0)$ .
  - ▶ **On-path play:** Reviewers abstain or send defunct signals and consumers do not listen.
  - ▶ **Off-path play:** Consumers assume any posted reviews are spurious and do not reflect true quality.
  
- When is babbling an equilibrium?
  - ▶ Because small probability  $\epsilon > 0$  the reviewer will post  $r_{j,t} = s_{j,t}$  always, babbling forever is **not a best-response** from the beginning (for a consumer).
  - ▶ Once a reviewer has been determined to not be truthtelling type (with sufficiently high probability), consumers credibly can switch to babbling.
  
- **Babbling-trigger** represents a harsh consumer who punishes reviewers who, beyond a reasonable doubt, can be identified as untruthful in their reviews.
  - ▶ This equilibrium provides a best-case scenario for the efficacy of the platform.

## Reviewer-Consumer Reputation Game

- Assume firms do not offer any bribes; that is, the bribe schedules are given exactly by  $b_{j,t}(r_{j,t}) \equiv 0$  for all  $j, t$ .

### Theorem

*In the babbling-trigger equilibrium, all reviewers are eventually honest (i.e.,  $r_{j,t} = s_{j,t}$ ) and consumers eventually infer the true types of every reviewer.*

- Consumers eventually use the inverse-variance weighted average to infer expected quality:

$$\mathbb{E}[q_t | \mathbf{r}_t] = \frac{\sum_{j=1}^n r_{j,t} / \sigma_{\omega_j}^2}{1 + \sum_{j=1}^n 1 / \sigma_{\omega_j}^2}$$

and where  $X_t^*(\mathbf{r}_t) = \phi^{-1}(\mathbb{E}[q_t | \mathbf{r}_t])$ . Influence index is higher for high-skill types.

- Intuition:** Suppose I'm a low-skill type  $\sigma_L = 100$  and want to match high-skill type  $\sigma_H = 1$ .
  - Correlation between my  $s_t$  and  $q_t$  will be  $1/101$  instead of  $1/2$ .
  - Can I improve my correlation by biasing my  $s_t$ ?

## Fixed Bribe Schedules

- Suppose we take the bribe schedules  $b_{j,t}(r_{j,t})$  as given but **not necessarily equal to zero**. How does the equilibrium change?

### Theorem

*When bribe schedules are fixed, in the babbling-trigger equilibrium every low-skill type reviewer eventually reports truthfully ( $r_{j,t} = s_{j,t}$ ). On the other hand, every high-skill reviewer eventually either: (i) reports truthfully ( $r_{j,t} = s_{j,t}$ ) or (ii) plays a strategy where  $r_{j,t} = s_{j,t} + \varepsilon'_{j,t}$  with  $\mathbb{E}[\varepsilon'_{j,t}] = 0$ ,  $\mathbb{E}[(\varepsilon'_{j,t})^2] = \sigma_L^2 - \sigma_H^2$ , and  $\varepsilon'_{j,t} \perp s_{j,t}$ .*

**Key Takeaway:** High-skill reviewer can choose to **mimic** a low-skill reviewer. The reviewer accepts the bribe, and pretends to “inject noise” into his review but instead biases her signal.

- ▶ Tradeoff between **bribe** payment and **influence**: high-skill reviewer will have the influence of a low-skill reviewer, but receive payments.
- ▶ Consumers still make purchase decisions in the *exact same way*!
- ▶ But, valuable information from reviewer to consumer destroyed.

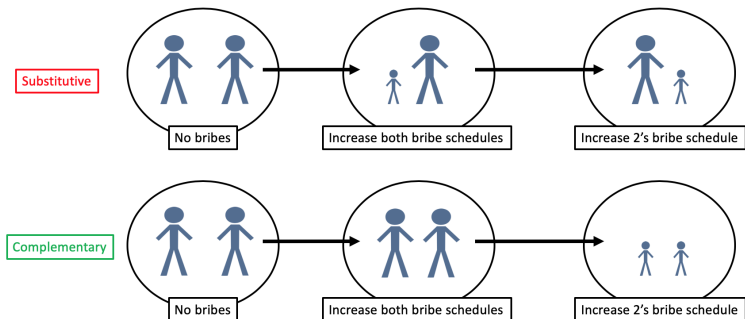


# Strategic Firms

- Bribe schedules are **endogenous** decisions on the part of the firm.
  - ▶ **Reputation** game between firm and reviewer as well.
  - ▶ Reviewer's influence has more than just intrinsic value, as influence translates into payoffs for firm.
- For example, take  $\beta$  to be very small (i.e., little intrinsic value derived for influence). Should the reviewer accept large bribes in exchange for very biased reviews?
  - ▶ No, in the babbling-trigger equilibrium, eventually this reviewer will **lose all influence**. No future firms will offer bribes.
- Each entering firm must choose  $b_1(r_1), \dots, b_n(r_n)$ , then reviewers observe signals, and post reviews.
  - ▶ Look for a **stationary equilibrium** where all firms post the same bribe schedules and high-skill reviewers decide whether to report truthfully or mimic low-skill.
  - ▶ Consumers still continue to use inverse-variance weights to make purchase decisions.

## Complementarity of Bribes

- Assume there are just two reviewers both with high-precision. How does bribe schedule  $b_1(r_1)$  affect the decisions of reviewers 1 and 2 to mimic low-precision?
  - Clearly, increasing the slope of  $b_1(r_1)$  will increase incentives for reviewer 1 to mimic imprecision.
  - But, an ambiguous effect on reviewer 2...



## Platform Incentives and Ongoing Work

- Characterization of firm's optimal bribe schedule, given reputation game between reviewers and consumer.
- **Optimal policy:** Can the platform reward influence (and push up  $\beta$  for some reviewers)?
  - ▶ Decrease incentives to mimic low-skill and instead report truthfully.
  - ▶ **Externalities:** possible my decision to report truthfully can nudge others to do the same.
  - ▶ Relatively inexpensive revenue-sharing can restore substantial amounts of information on the platform.